

REPUBLIC OF KENYA



**MINISTRY OF INVESTMENTS, TRADE AND INDUSTRY  
STATE DEPARTMENT FOR INDUSTRY**

**KEY NOTE REMARKS BY DR. JUMA MUKHWANA, PhD, CBS, PRINCIPAL SECRETARY, STATE DEPARTMENT FOR INDUSTRY DURING THE RETREAT TO FORMULATE IMPLEMENTATION GUIDELINES AND POLICY FRAMEWORK FOR COUNTY AGGREGATION & INDUSTRIAL PARKS(CAIPs) ROLL-OUT**

**VENUE: KENYA INDUSTRIAL TRAINING INSTITUTE, NAKURU**

**DATE: 22<sup>ND</sup> JULY 2025**

Her Excellency Ms. Susan Kihika, E.G.H, Governor Nakuru County  
County Commissioner, Nakuru County

All County Executive Committee Members present

Directors and Staff from the State Department for Industry

All Government Officers present

Senior County Government Officials

Private Sector Associations

Distinguished Guests

Ladies and Gentlemen

**Good morning,**

It is my great pleasure to officially welcome you to this important retreat convened to develop the Implementation Guidelines and Policy Framework for the roll-out of County Aggregation and Industrial Parks (CAIPs). Allow me to extend my sincere appreciation to each

one of you for dedicating your time, efforts and expertise to this transformative initiative.

Today marks a significant milestone in our journey towards inclusive industrialization, value addition, and shared prosperity for all counties in Kenya. The vision of CAIPs is not just about physical infrastructure, it is about creating job opportunities, empowering local value chains, enhancing productivity, and anchoring Kenya's manufacturing-led economic growth.

The CAIPs initiative responds directly to the **Bottom-Up Economic Transformation Agenda (BETA)** by focusing on; unlocking County-Specific Value Chains in agriculture (i.e food processing, livestock, fisheries, textiles and edible oils), creating jobs especially for youth and women, enhancing forward and backward linkages through aggregation, processing, logistics and markets.

Further, the initiative stimulates the growth of Micro, Small and Medium Industries & Entreprises through shared infrastructure and industrial services. CAIPs positions every county as a node of productivity, strengthening grassroot economies while contributing to our national development goals.

I am personally delighted by the level of commitment all of you have demonstrated from the advent of this project. It is through these concerted efforts that we are going to unlock Kenya's manufacturing potential while simultaneously creating jobs, stimulating the local market and expanding Kenya's export base.

This retreat brings together various stakeholders with a wealth of expertise; public sector leaders, county representatives and technical experts. In the next **one week**, your input will be instrumental in shaping the operational framework for one of the most ambitious and transformative industrial development projects in our country.

Specifically, the key outcome is to develop clear, practical, and implementable guidelines for CAIPs. It is prudent for these guidelines to tackle the following **seven (7)** issues:

1. Governance and institutional frameworks;
2. Roles and responsibilities of both the national and county governments;
3. Land acquisition and infrastructure development;
4. Financing models and investor participation;
5. Markets, both external and international;
6. Synergies between SEZs and EPZs;
7. Monitoring, evaluation, and sustainability mechanisms.

### **Ladies and Gentlemen,**

The CAIPs initiative lies at the heart of Kenya's Industrialization strategy. Therefore, as we embark on industrial transformation of the country, it is crucial to align development with the foundational principles and values of our country so as to achieve sustainable growth and balance economic progress with social well-being.

In this regard, the CAIP model adopts a value chain approach which lays emphasis on priority sectors in which the counties have a competitive advantage. Anchoring production, aggregation, value addition, and market access at the county level creates a model that decentralizes industrialization.

But let us not forget that developing a vision without execution will remain a dream and this is why this retreat is both timely and critical. With 13 flagship priority CAIPs recording completion rates of above 55%, the need to have a clear route to market supported by guidelines and policy framework arose to aid the implementation.

### **Distinguished Colleagues,**

Let us use this retreat to learn from one another -what is working, what needs refining, and how we can collectively unlock greater synergy.

I urge you to approach this retreat with openness, creativity, and a strong sense of national duty. The outcomes of your work will serve as a reference point not just for policymaking and implementation, but for investors, entrepreneurs, farmers, and workers whose livelihoods depend on the success of this project.

**In conclusion,**

I reaffirm the State Department for Industry's full commitment to supporting counties and all stakeholders in actualizing CAIPs. We will continue to provide policy direction, technical assistance, and coordination to ensure that this project lives up to its promise of transforming Kenya's industrial landscape.

With these remarks, it is now my singular honour and privilege to declare this retreat officially open and wish you fruitful deliberations.

**Thank you.**

**God bless you and God bless Kenya.**